THE COVERAGE OF THE FAIR LABOR STANDARDS
ACT AND OTHER PROBLEMS IN ITS
INTERPRETATION

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Broad responsibilities of statutory interpretation and administrative interpolation are imposed on the Wage and Hour Division of the Department of Labor in determining the coverage of the Fair Labor Standards Act of 1938. Two principal factors (interesting in themselves as examples of legislative technique) contribute to this end: first, use of elastic, vague, and broadly inclusive language in the provisions affirmatively establishing the coverage; second, delegation to an Administrator of the power to define the meaning of certain generic terms employed in those sections of the Act which establish exclusions and exemptions.

The result has been chiefly to generate doubts and uncertainty. But some cold comfort can be derived from the circumstance that at least one question as to the coverage of the Act can be answered with certainty. When an employer inquires whether the wage and hour requirements of the law apply to his business, an attorney can with comparative safety always answer in the negative. The fundamental inquiry in the determination of the coverage of the Act is not the nature of the employer's business, but the nature of the job of each employee. Many employers find that some of their employees are within the Act, while others are excluded. If an employee is engaged in interstate commerce, or in a job which is necessary to the production of goods for interstate commerce, he is entitled to the benefits of the Act, unless he falls within one of the exempted classes, or unless his employer cannot constitutionally be compelled to grant him such benefits.

In this article, an examination will be made of the content of the two phrases "engaged in commerce" and "engaged in the production [or in a process necessary to the production] of goods for commerce." A brief analysis of the several partial and

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1 Why Congress in the enactment of this Act thus changed the usual test is a matter of considerable speculative interest. It seems likely, however, that the chief purpose was to avoid certain problems relative to the constitutional validity of the Act, and all such questions are excluded from the scope of this article.

2 The Act employs primarily the phrase "engaged in production," but the Act further provides that an employee is deemed to be engaged in the production of goods if he is engaged in any process necessary to the production thereof.

3 These are discussed in some detail, infra, pp. 343-350.

4 Constitutional issues are discussed in a separate article in this symposium. For other discussions, see (1939) 52 Harv. L. Rev. 645; Cooper, "Extra Time for Overtime" Now Law (1938) 37 Mich. L. Rev. 28.
total exemptions will be undertaken; and reference will be had, finally, to certain practical problems centering around the terms "wage" and "regular rate of pay" in connection with the substantive requirement of the Act that covered employees be paid, for overtime work, at a rate not less than one and one-half times the regular rate of pay at which they are employed. While any complete investigation of these problems necessarily would involve consideration of certain of the constitutional issues raised by the Act, these questions will not be here considered.

Broad though the powers of the Administrator are in determining the coverage, they are not so complete as was provided in some of the early drafts of the wage and hour bill, under which the Administrator would have been empowered, first, to make investigations to determine which industries were so closely related to the flow of interstate commerce as to be subject to federal control and, secondly, to decide what the minimum wage and maximum hour requirements should be as to particular industries. Congress saw fit to reduce the scope of administrative freedom by limitations at once important and indefinite; and because of this, the implementation of the Act by the Administrator affords many interesting examples of the workings of the administrative process in filling in the interstices of a rather loosely knit legislative fabric.

Where power is delegated to the Administrator to make regulations (as in the section authorizing employment at substandard wages of learners, apprentices, messengers, and handicapped workers under certificates, and in the section requiring the Administrator to define certain exempted classes), he has published detailed rules closely conforming in style to legislative enactments. Where such power is not delegated, however, the Administrator has drawn on a variety of sources as a means of publicizing and seeking popular acceptance of his interpretation of ambiguous or obscure provisions of the Act. A number of Interpretative Bulletins have been issued, drafted on the whole in persuasive rather than decretal language, interpreting sections of the Act which the Administrator does not have power to particularize through the medium of regulations. Information dealing with less controversial questions as to coverage is disseminated through the medium of published Questions and Answers, designed to enable employers unskilled in reading legislative language to appreciate by example the meaning of many of the provisions of the Act and of regulations issued thereunder relating to coverage. Finally, in opinions of counsel...

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5 §3 (m).  
6 §7 (a).  
7 ibid.  
9 §14.  
10 One of the features of the administration of the law has been the commendable effort to elicit popular co-operation.  
11 It should be noted that the Administrator has carefully pointed out, in published releases, that he has not been empowered to pass on the questions so discussed; and that the final answers are for the courts. The bulletins state what interpretation will be followed by the administrative officers unless the courts impose on them a different rule of practice or unless on reconsideration the administrative ruling is changed.  
12 These releases have been accompanied by the warning that each answer has been made on the basis of the particular circumstances involved, and that the answers should not be construed as covering cases that might be regarded as similar.
and public addresses, the administrative officials have sought to create a widespread acceptance of the liberal interpretation of the Act favored by the Administrator. References to illustrative instances of the employment of these techniques will be made hereinafter. They possess a distinct advantage in that, because of their semi-official nature, they can be used to suggest interpretations which, if issued in the form of regulations, might be invalid as going beyond the statute under which they were promulgated.  

I. Employees Engaged in Interstate Commerce

Uncertainty as to the implications of recent Supreme Court decisions renders doubtful predictions as to the comprehensiveness of the apparently simple phrase including within the provisions of the Act employees "engaged in commerce." Certainly included are workers engaged in the operation of the instrumentalities of interstate commerce. The typical case would be members of a train crew, or wireless operators. But what is to be said of the "back shop" employees—those who do not come into direct contact with the actual movement of commerce? A ready analogy is found in decisions construing the provisions of the Federal Employers' Liability Act, under which only those employees who were engaged in interstate transportation were deemed to be included within similar language. If the phrase "engaged in commerce" be again construed to mean "engaged in transportation," the problem would be greatly simplified; but since the decisions setting up this definition appear to be founded in part at least on doubts as to the constitutionality of including within the Federal Employers' Liability Act employees who were not engaged in transportation, and since later decisions go some distance toward erasing these doubts, it may well be argued that in passing upon the Fair Labor Standards Act the courts will feel free to ignore this restrictive interpretation and hold that employees whose work is essential to the smooth operation of instrumentalities of commerce are themselves engaged in commerce, even though their contact with interstate movement of commodities or intelligence is only indirect. Conceding jural freedom to broaden the concept of the phrase "engaged in commerce," however, can it not properly be argued that Congress, in choosing to re-employ language which had been judicially con-

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14 For cases invalidating regulations of administrative agencies on this ground, see: Campbell v. Long & Co., 281 U. S. 610 (1930); Morrill v. Jones, 106 U. S. 466 (1882); United States v. Symonds, 120 U. S. 46 (1887); United States v. Eaton, 144 U. S. 677 (1892); United States v. United Verde Copper Co., 196 U. S. 207 (1905); United States v. George, 228 U. S. 14 (1913).


16 §§6(a), 7(a).

17 Many such employees are exempted from the hours provisions by §13(b), referring to (a) any employee with respect to whom the Interstate Commerce Commission has power to establish qualifications and maximum hours of service pursuant to the provisions of §204 of the Motor Carrier Act, (b) any employee of an employer subject to the provisions of Part I of the Interstate Commerce Act.


20 See cases cited in (1939) 52 HARV. L. REV. 646, at 651, 652.
strued, must be held to have intended adoption of such construction? If Congress
intended to include employees who would be excluded by defining "engaged in com-
merce" as "engaged in transportation," why did not the draftsmen provide that the
Act should apply to all employees whose work "directly or substantially affects"
commerce?21

Quite properly, all of these doubts have been resolved by the Administrator's
general counsel in favor of a broad interpretation of the Act. As was stated in an
early Interpretative Bulletin:22

"The first category of workers included,—those 'engaged in (interstate) commerce,'
applies, typically but not exclusively, to employees in the telephone, telegraph, radio and
transportation industries since these industries serve as the actual instrumentalities and
channels of interstate commerce. Employees who are an essential part of the stream of
interstate commerce are also included in the phrase 'engaged in commerce'; for example—
employees of a warehouse whose storage facilities are used in the interstate distribution of
goods."

The reference above made to the "stream-of-commerce" cases as authority for the
inclusion of employees not directly engaged in interstate commerce is illustrative of
the facility with which those charged with the administrative interpretation of the
Act find support for broad interpretation thereof in somewhat unexpected sources.
Similarly, the general counsel has suggested23 that since a corporation is held not to
be doing business within a state (so as to subject itself to the statutory penalties
applicable to unlicensed foreign corporations) by installing in a factory therein
mechanical equipment sold in an interstate transaction, it should follow that em-
ployees engaged in such installation are engaged in commerce, and not in a local
activity. Since the decisions in question24 are commonly referred to as being based on
the theory that a state may not prohibit a local activity which is intimately associated
with an interstate transaction, the opinion referred to may fairly be characterized as
an interpretation that a worker engaged in local activity intimately associated with
interstate commerce is ipso facto engaged in interstate commerce. A more compre-
hensive interpretation of the phrase could scarcely be desired by the most ardent
champions of work-sharing.25 On the other hand, the Administrator recognizes the
dangers inherent in a ruthlessly logical application of a rule thus formulated, and
concedes that employees whose direct contact with the actual movement of commerce
is slight should perhaps be excluded from the operative effect of the Act for purely
practical reasons.26

21 It is on this theory that the federal power has been held to extend to at least some aspects of the
activities of these "back shop" employees. Virginian Ry. v. System Federation No. 40, 300 U. S. 515
(1937).
23 Letter opinion, published in mimeographed form through the Wage and Hour Division's mailing
list. (1939) 2 WAGE & HOUR REP. 11; id. at 72.
25 It would seem that the effect of the Act is as much to encourage the sharing of work as to require
payment of wages conformable to a desirable standard of living. See Cooper, supra note 4, at 31.
26 In a mimeographed release, No. R-207, Feb. 28, 1939, published as a commentary on Interpretative
Bulletins Nos. 5 and 6, it is stated: "This Division has not expressed any opinion as to whether any or all
It seems reasonably predictable that administrative interpretation will include within the category of employees “engaged in commerce” all those whose connection with interstate activities is sufficiently intimate that Congressional regulation of their employment can be validated under the doctrine that the federal power extends to local activities directly or substantially affecting commerce. It is not unlikely that this view may ultimately be judicially accepted.\(^{27}\) Coverage will probably extend not only to those actually employed in interstate transportation or communication, but to extra-state purchasing agents,\(^{28}\) to employees engaged in the actual unloading of goods received from other states,\(^{29}\) at least where the continuity of shipment has not been broken by prolonged delay,\(^{30}\) and possibly to other employees whose activities are closely connected with interstate transactions.

II. **Employees Engaged in the Production of Goods for Commerce**

Most employees entitled to the benefits of the Act can claim rights thereunder because of their inclusion in the class of those “engaged in the production of goods for commerce.” Consideration of the coverage of this clause can conveniently be divided into two inquiries: first, what employees are “engaged in production”; second, how is it to be determined whether the goods produced are “goods for commerce”?

**A. Employees Engaged in Production**

Suppose a candy manufacturing concern maintains a company car and employs a chauffeur who is paid thirty-five dollars a week and who is required to be on duty from eight until six o’clock five days a week to drive company officials on business calls. Is he engaged in the production of candy (and entitled to extra pay because he is on duty more than 44 hours a week)? The Wage and Hour Division would say “yes.”\(^{31}\) Whether this interpretation of the Act is correct involves one of the most important and difficult problems of statutory construction arising in connection with the Wage and Hour Law.

The difficulty arises by reason of the statutory definition of the word “produced,” which is declared to mean “produced, manufactured, mined, handled, or in any other manner worked on in any State” [note that each suggested synonym requires physical contact between employee and the article of manufacture] “and for the purposes of this Act an employee shall be deemed to have been engaged in the production of goods if such employee was employed in producing, manufacturing, mining, handling, transporting, or in any other manner working on such goods, or in any process or occupation necessary to the production thereof, . . . “

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\(^{27}\) See discussion, (1939) 52 Harv. L. Rev. 645, at 653.


\(^{30}\) Lehigh Valley R. R. v. Barlow, 244 U. S. 183 (1917).

Were it not for the last phrase, italicized by the writer, the provisions of the Act would be applicable only to those workers actually handling the goods. The availability of this phrase, however, has enabled the Wage and Hours Division to take the position that substantially all employees of a plant which manufactures goods are themselves engaged in the production thereof. In an early Interpretative Bulletin, it was declared, after quoting Section 3(j) of the Act:

“Therefore, the benefits of the statute are extended to such employees as maintenance workers, watchmen, clerks, stenographers, messengers, all of whom must be considered as engaged in processes or occupations ‘necessary to the production’ of the goods. Enterprises cannot operate without employees of these kinds. If they were not doing work ‘necessary to the production’ of the goods they would not be on the payroll.”

The correctness of this interpretation of the law is open to serious doubts. Conceding that “enterprises cannot operate without employees of these kinds,” does it follow that production could not proceed without such employees? It would seem not; and if it be true that production could proceed unimpaired even though the jobs of a company chauffeur (or, say, a clerk mailing out advertising matter) were eliminated, how can it be said that the chauffeur or the clerk are engaged in processes necessary to the production of the goods? The theory that all employees are doing work necessary to production because the enterprise could not be successfully operated without them contains elements of non sequitur.

More substantial objections can be raised to the propriety of this administrative interpretation of the Act. Since the statutory definition of “produced” requires physical contact with goods, and since the statutory description of “employees engaged in production” is stated subordinately to the definition of “produced,” it can properly be suggested that the definition of “produced” is controlling, and that the significance of subsequent clauses in the same sentence should be determined with reference to the introductory words. The second phrase of Section 3(j) should not be construed to enlarge the first; it is difficult to consider an employee to be “engaged in production” under this section unless his work is “production” as therein defined.

The inclusion within the phrase “engaged in production” of all employees engaged in an occupation necessary to production should be considered also with reference to court decisions apparently recognizing the distinction here suggested between processes necessary to the operation of an enterprise and those necessary to production.

If the draftsmen of the Conference Committee intended, by shifting the criterion from the nature of the employer's business to the character of the work performed by an individual employee, to find a new and broader basis for justifying federal

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34 The definition of “engaged in production” appears in Section 3(j) is a posterior conjunctive clause in the sentence defining “produced.”
36 Other statutes, of course, are based on the theory of the power of Congress to regulate employers whose enterprises substantially affect commerce. The words “production of goods for commerce” were
regulation of local activities,\textsuperscript{37} it may be that an interpretation which in effect reverts to the nature of the employer's business will cut out from under the Act its supporting constitutional props.

It is also worth noting that somewhat similar language in the Walsh-Healey Act, which provides wage and hours standards as to employees of employers engaged in the performance of government contracts, has been contrarily interpreted by another Division of the Department of Labor, under which the Fair Labor Standards Act is administered.\textsuperscript{38}

The importance of the problem is seen best by brief reference to its practical implications. Letters of inquiry and protest addressed to the Wage and Hours Division attest eloquently to the difficulty of paying time and a half for overtime to office workers employed on a weekly salary,\textsuperscript{39} to watchmen,\textsuperscript{40} and to other classes of non-productive workers paid a weekly salary for, say, a work-week of 45 hours.\textsuperscript{42} So great, indeed, are the practical difficulties which have resulted from the Division's first sweeping pronouncement, that the matter is apparently being reconsidered by the Division, and some recession from its original position is not to be unexpected.\textsuperscript{42}

While considerations of administrative convenience,\textsuperscript{43} as well as the desire to at-
tain the broadest possible realization of the declared Congressional purpose, will
doubtless induce the Wage and Hour Division to continue to urge a liberal inter-
pretation of the phrase "engaged in processes necessary to production"; yet it appears
that practical difficulties may induce the administration to concede certain relaxations
of the broad rule originally urged; and it is not at all unlikely that court decisions
may further restrict the effect of the phrase, to the end that eventually coverage may
be limited to those employees who are actually on the production line, or are engaged
in the performance of a job which must be done to keep the production line going.

B. Goods for Commerce

Employees engaged in processes necessary to the production of goods are entitled
to the benefits of the Fair Labor Standards Act only if the goods produced are "goods
for commerce." The extent to which this phrase will eventually be held to limit the
coverage of the Act depends largely on questions of constitutional law beyond the
scope of this article, and no more will be here undertaken than to suggest certain
points at which constitutional limitations may reduce the effectiveness of the Act.44


Current trends toward decentralization of industry make this classification
probably the most inclusive.45 By making the touchstone the nature of the work of
the individual employee, Congress has extended the benefits of the Act to every
employee whose work is connected with the production of some goods that move on
an interstate market; regardless of the percentage of the goods manufactured in his
employer's establishment that are so marketed. If the constitutionality of this test is
established, the coverage will be much broader than under most federal laws enacted
under the aegis of the commerce clause. Prior laws, referring to the direct effect of
the employer's business as a whole on the flow of interstate commerce, excluded
many plants whose interstate sales, constituting but a small percentage of the total
output, were so small as to be insignificant, when viewing the nature of the em-
ployer's business.46 By looking instead to the nature of the employee's work, the
field in which the Act operates is vastly broadened. While the conclusion seems
inescapable that the Act makes no distinction as to the percentage of the employer's
products (or of the goods on which the employee works) that move in interstate

44 Constitutional issues are dealt with in the opinions of Messrs. Stern and Smethurst at pp. 433 and
444 infra.

45 While no completely satisfactory statistics are available, it appears that even most parts manufac-
turers, who sell products that are later to become incorporated as a part of another article, number among
their customers a substantial proportion who take shipments across state lines. It seems that most com-
panies whose sales are exclusively intrastate supply but a single customer, who is so closely identified
with the selling company that the two can be treated as one. Cf. National Labor Relations Board v. Jones &
Laughlin Steel Corp., 301 U. S. 1 (1937).

46 This problem is more fully discussed, with reference to constitutional questions in my article, supra
note 4, at 35-45.
commerce, the Administrator has buttressed his opinion to this effect by relying on
the legislative history of the Act, the President's message advocating the passage of
wage and hour legislation, the finding and declaration of policy in Section 2(a) (1)
of the Act, and the reference to "any goods" in Section 15(a) (1).47

Of course, sometimes the destination of goods is not known until they have been
sold. While administrative convenience would be best subserved by a rule that the
residence of the ultimate consignee determined whether or not the goods were pro-
duced for commerce, yet this would produce unfair retroactive results—as in a case
where an employer, at the time the goods were produced, expected to sell the entire
output to a customer located within the same state, but later found it necessary to
dispose of a part of his stock out of the state. Recognizing this situation, the Adminis-
trator has ruled that whether or not the goods are intended for commerce depends on
whether the manufacturer at the time of production believes, or hopes, or has reason
to believe that the goods in production will move in interstate commerce.48 The
unexpected occurrence of some subsequent event is not retroactively significant.49

2. Where Employer Sells All His Goods within the State to One Who Subsequently
Effects Interstate Distribution.

Where the stoppage does not affect the character of the goods, it seems fairly
predictable that the Act will be held to be validly applicable to the production of
goods sold within the state of manufacture to a vendee who effects interstate dis-
tribution thereof, whether the stoppage of the goods in the hands of the first vendee
be merely for reshipment or for storage.50 Clear it is that the Administrator makes
no distinctions based upon the length or character of the stoppage in the hands of the
intermediate consignee; he states bluntly, "It is immaterial that the producer passes
title to the purchaser within the State of production."51

Where, however, the goods produced by the first employer are subjected to further
processing or manufacturing by the purchaser within the same State, constitutional
questions of grave import are at once encountered.52 The Administrator urges that

48 Id.
49 "... if a shirt manufacturer produces shirts to fill the order of a local retail store in the expectation
that the shirts will be sold for consumption within the State of production, the manufacturer will not
become retroactively subject to the Act in respect to those goods, because the retailer subsequently goes
bankrupt and its whole stock of merchandise, including the shirts, is bought up by an out-of-State
merchant and removed to another State. On the other hand, if the shirt manufacturer produced the goods
to fill an out-of-State order, the rights of the employees under Sections 6 and 7 of the Act are not affected
by the subsequent fact that a fire destroys the finished shirts before they are shipped out of the State." Id.
50 Cases are discussed in (1939) 52 Harv. L. Rev. 646, at 657.
51 Interpr. Bull. No. 5, Dec. 2, 1938. It is interesting to note that in determining the applicability of
state sales tax laws, the situs of the transfer of title is often made the controlling factor. See Lockhart,
The Sales Tax in Interstate Commerce (1939) 52 Harv. L. Rev. 617.
52 Under the doctrine of the Jones & Laughlin decision it seems that further processing by a subsidiary
of the original manufacturer does not create constitutional barriers. But in N. L. R. B. v. Idaho-Maryland
Mines Co., 98 F. (2d) 129 (C. C. A. 9th, 1938), it was held that the Wagner Act did not apply to a strike
at a coal mine where it appeared that all the gold there mined was refined by an independent purchaser
before shipment out of the State. This appears to be the only case involving an independent intermediary
under the National Labor Relations Act. Quaere, whether the persuasive power of this case is weakened
by the decision in Mulford v. Smith, 59 Sup. Ct. 648 (1939).
the Act applies not only where the first product becomes an ingredient or an integral part of the subsequent product, but even where the first product is merely a container or label.\textsuperscript{63} Whether the production of a label becomes "the making of goods for commerce" simply because the purchaser of the label subsequently affixes it to goods manufactured by him and sold in interstate commerce, would seem doubtful, however, even as a matter purely of statutory construction and independent of constitutional questions.

3. Definition of "Goods."

The problem last discussed lends significance to the problem of interpreting the statutory definition of \textit{goods} as "wares, products, commodities, merchandise, or articles or subjects of commerce of any character, or any part or ingredient thereof. . . ."\textsuperscript{64} It seems clear to the Administrator that the term includes "publications, pamphlets, or any other written materials."\textsuperscript{65} It would seem that a lawyer's brief, or an insurance policy, might be goods, if reports of research agencies are held to be, as suggested by the Administrator in the Interpretative Bulletin last cited. The ever-perplexing problem of the distinction between sales and service contracts may thus arise in a new setting. Coverage of the Act may be extended to non-manufacturing enterprises.\textsuperscript{66}


While the Act creates a presumption of an employee's engagement in the production of goods upon proof of his employment in a plant where goods shipped in commerce were produced,\textsuperscript{67} the Administrator has voiced the opinion\textsuperscript{68} that the Act does not require an employee who spends only a part of his time in the production of goods for commerce to be accorded the benefits of the statute during all the time that he works. If he works one week on goods destined for a local market, and the next week on goods for commerce, his employment is subject to the provisions of the Act only during the second week. But the Administrator does not permit segregation between interstate and intrastate work during a single week, for the reason that otherwise it would be easy to defeat the objectives of the Act by employing workers for 44 hours in the production of goods for commerce, and employing them for additional hours during the same work-week, in the production of goods to be sold locally, without increasing their rate of pay for the overtime hours.

III. Exemptions

While the clauses of the Act above discussed paved the way for administrative freedom of action by defining in flexible and broadly inclusive terms what groups


\textsuperscript{64} §3(i), adding: "but [the term] does not include goods after their delivery into the actual physical possession of the ultimate consumer thereof other than a producer, manufacturer, or processor thereof."


\textsuperscript{66} Interpr. Bull. No. 6, Dec. 7, 1938, I \textit{Wage \\& Hour} Rev. Man. (1939) 76. Some of the problems arising in connection with the exemption of service industries are discussed \textit{infra} p. 349.

\textsuperscript{67} §15(b).

\textsuperscript{68} Questions and Answers, No. 9, Feb. 27, 1939, which warns that the Administrator has no power to make definite rulings as to the coverage of the Act and that no opinion expressed by him will protect the employer in the event of an employee suit.
of workers were covered by the Act, a similar result is achieved through an opposite technique in the exemption sections of the law. Here (except for some specific exemptions established in favor of certain well defined classes of employees), the Act in large measure delegates to the Administrator the power to decide what workers should be exempted. This result is achieved through a simple device. Section 13 of the Act declares that there shall be exempted from the provisions of the Act all employees of certain classifications, as such classifications are defined by the Administrator.

Examination of the exemption sections is therefore of interest from two aspects: first, because of the possibility (in view of the administrative interpretations above discussed) that substantially all employees of companies doing an interstate business are under the Act, unless they fall within one of the exempted classes; secondly, because the numerous regulations, interpretative bulletins, and letters published by the Wage and Hours Division of the Department of Labor afford a timely example of the administrative implementation of a somewhat barren statutory framework.

The exempting clauses of the Act may be divided into three classes: those granting exemptions only from the wage provisions of the Act; those granting exemptions only from the hours provisions; and those granting exemptions from both wage and hours provisions.

A. Exemptions from Wage Provisions

In the case of learners, apprentices, messengers, and handicapped workers, the Act provides an exemption only from the wage provisions. The applicable exempting clauses are not self-operative; but merely authorize the Administrator, by regulations and orders, to provide lower wages for these classes of employees, if he finds such exemptions necessary to prevent curtailment of opportunities for employment. The exemptions become operative only upon the issuance of special certificates by the Administrator. Detailed and explicit regulations have been issued, which make the procurement of these certificates so difficult that during the first several months following the effective date of the Act, not a single certificate for the employment of learners or apprentices had been issued, although many applications had been filed.

Messengers and Learners. In the case of messengers and learners, the regulations add significantly to the statutory background by providing that all applications will be considered and acted upon on the basis of the needs of the employees and employers in any industry as a whole, rather than upon the basis of the needs

60 §14: "The Administrator, to the extent necessary in order to prevent curtailment of opportunities for employment, shall by regulations or by orders provide for (1) the employment of learners, of apprentices, and of messengers employed exclusively in delivering letters and messages, under special certificates issued pursuant to regulations of the Administrator, at such wages lower than the minimum wage applicable under section 6 and subject to such limitations as to time, number, proportion, and length of service as the Administrator shall prescribe, and (2) the employment of individuals whose earning capacity is impaired by age or physical or mental deficiency or injury, under special certificates issued by the Administrator, at such wages lower than the minimum wage applicable under section 6 and for such periods as shall be fixed in such certificates."

of individual employees or employers in the industry.\textsuperscript{61} The regulations further provide that on the filing of an application, a hearing will be had thereon, at which the Administrator or his representative will decide, on the basis of testimony offered by the applicant and that adduced by expert witnesses called by the Administrator to advise him as to the need of issuing a certificate to prevent curtailment of employment opportunities, whether or not an exemption shall be granted. While it might be feared that a judge who selects experts to advise him as to the facts of a case might be disposed to rely too heavily on the opinions they give, the practical advisability of such a procedure, to prevent the hearing on the application from being one-sided and in effect \textit{ex parte}, is quite apparent. It should be noted, however, that there is no provision for appeal as of right to the Administrator from the decisions of the deputy who conducts the hearing. The regulations permit an aggrieved applicant to petition the Administrator, requesting him to review the original determination; but the Administrator may refuse to grant such petition for any reason he deems sufficient, as if he is of the opinion that the findings of ultimate fact made by the deputy support the ruling, and are supported by the evidence adduced.

Indicative of the administrative attitude are the rulings made on the application of a group of telegraph companies for messengers' certificates, and on the application of pecan shellers for learners' certificates. In the former case, it was indicated that a threatened discharge of employees of a particular company or companies will not establish that a certificate is necessary in order to prevent curtailment of opportunities for employment, unless the applicant shows that the employees involved would be unable to secure other employment elsewhere.\textsuperscript{62} In the latter case, exemptions were denied because of a finding that the employers could employ experienced pecan shellers in sufficient numbers to meet labor requirements.\textsuperscript{63} The implications of such rulings, placing as they do upon the applicant a burden of proof which as a practical matter is probably impossible to sustain, are portentous. They will probably discourage employers from seeking exemptions, and thus, in actual practice, will extend the effective coverage of the Act. Perhaps these considerations played some imponderable part in the making of the administrative decisions.

\textit{Apprentices}. A somewhat different approach is employed with reference to the issuance of apprentices' certificates, which are issued (providing the Administrator finds an apprenticeship is necessary in the trade involved) upon the filing of a joint application, signed by both employer and employee, together with an authenticated copy of a written apprenticeship agreement which has been approved by the State Apprenticeship Council, and which provides for not less than 4,000 hours of reasonably continuous employment, and at least 144 hours per year of related supplemental instruction.\textsuperscript{64}

\textsuperscript{61} Within the last few days, however, it has been announced that henceforth granting of exemptions for learners will be on a plant basis. (1939) 2 \textit{Wage \& Hour Rep.} 261. New regulations concerning learners are being promulgated currently.


\textsuperscript{63} 1 \textit{Wage \& Hour Rep. Man.} (1939) 84.

**Handicapped Workers.** Similarly, in case of handicapped workers, the regulations provide that upon receipt of a joint application setting forth in detail the nature of the handicap and the necessity of authorization of employment at sub-minimum wages to prevent curtailment of the employee's opportunities for employment, the Administrator or his representative may award a certificate or make a further investigation to determine what action should be taken. It is further provided that, except on the basis of such investigation, no certificate will be issued authorizing employment of handicapped workers at less than 75% of the statutory minimum wage.\(^65\)

Messengers, learners, apprentices, and handicapped workers must be paid at one and a half times their regular hourly rate of pay for overtime work performed by them; the exemption granted them applies only to authorization of a sub-standard hourly rate.

**B. Exemptions from Hours Provisions**

Another group of exemptions grant immunity only from the hours provisions of the statute. In case of seasonal workers, some agricultural processors, employees whose hours of service are controlled by the Interstate Commerce Commission, employees under approved annual wage agreements, and employees hired under approved collective bargaining agreements containing certain provisions relative to hours worked, the exemptions afforded under the law authorize employment in excess of 44 hours per week without payment of one and a half the regular hourly rate of pay for such overtime employment.

**Seasonal Industries.** The exemption for workers in seasonal industries is limited in two ways: first, it is applicable only to workers in an industry which is found by the Administrator to be of a seasonal nature (thus, under the plain language of the statute, a finding by the Administrator is a condition precedent to the effectiveness of the exemption); second, as to such workers, the exemption is applicable only for periods not to exceed in the aggregate 14 weeks in any calendar year, and even during the 14 weeks they must be paid time and a half for employment in excess of 12 hours in any work-day, or for employment in excess of 56 hours in any work-week.\(^66\)

The regulations\(^67\) define a seasonal industry in terms which exclude any enterprise that is not compelled by conditions of nature to cease production except during periodically recurrent intervals,\(^68\) and thus seem to exclude all manufacturing industries, or substantially all. The Division has further indicated, through its general counsel, that no single plant will be exempted even though it meets the definition of

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\(^66\) §7(b).


\(^68\) The regulations provide that the exemption is applicable to "an industry which both (a) engages in the handling, extracting, or processing of materials during a season or seasons occurring in a regularly, annually recurring part or parts of the year; and (b) ceases production, apart from such work as maintenance, repair, clerical and sales work, in the remainder of the year because of the fact that, owing to climate or other natural conditions, the materials handled, extracted, or processed, in the form in which such materials are handled, extracted, or processed, are not available in the remainder of the year." I Wage & Hour Ref. Man. (1939) 55.
"seasonal" as laid down by the Administrator. The exemption is granted only on the basis of trades and industries that are seasonal.69

Further restrictions on this exemption were indicated by the ruling on an application of certain lumber manufacturers. Despite a showing that the operations of cutting, hauling, and pulpwood peeling were carried on under conditions which met the administrative definition of seasonal, it was held that these enterprises did not constitute separate industries, but were (regardless of unit ownership) merely subdivisions of the lumbering industry, which, taken as a whole, could operate throughout the year. Therefore, and with the additional observation that enough employees were available for work to permit operation of the industry even though the exemption were not granted, the application was denied.70

Collective Bargaining Agreements. The provisions of Sections 7(b) 1 and 7(b) 2 of the Act, granting limited exemptions as to workers employed under certain types of collective bargaining agreements, or annual wage agreements, can be discussed together. An employer who hires workers on an annual basis, or on the basis of a contract relating to a 26-week period, pursuant to collective bargaining agreements made with employee representatives certified as bona fide by the National Labor Relations Board, may obtain the right to average overtime over a period of time. If such agreements provide that no employee shall be employed more than 2,000 hours in 52 consecutive weeks, or 1,000 hours in 26 consecutive weeks, an employee may be required to work up to 12 hours in one day or 56 hours in one week, without payment of extra compensation for the overtime hours. These provisions may lead to wider use of guaranteed annual wage contracts, since the Administrator has ruled that the statutory exemption applicable to employees hired on an annual basis may be availed of only if the employer guarantees either a fixed annual wage or annual employment.71 On the other hand, where the worker is employed pursuant to an agreement which provides that no employee shall be employed more than 1,000 hours in any period of 26 consecutive weeks, the employer need not guarantee continuous employment or a fixed wage; and this type of agreement may be more attractive to employers.72 The National Labor Relations Board will certify the employee representative group as bona fide if any other local of the same union has already been certified as a collective bargaining agent under the National Labor Relations Act, unless cause to the contrary is shown.73 Adoption of either of these devices will

69 Id. at 57.
70 The 12-page typewritten opinion in which this ruling was laid down proceeds with the closely reasoned formality of a judicial decision. The Wage and Hour Division appears to break cleanly away from the often-criticized tendency of administrative tribunals to keep secret the reasons for their orders.
71 Since the writing of the text, the Administrator on reviewing this determination, reversed it to the extent of holding that the pulp wood sap peeling branch of the industry, the ice and snow road hauling branch of the industry, and the spring freshet driving branch of the industry are of a seasonal nature.
72 Id.
73 Id.
74 The National Labor Relations Board has stated that an employee organization will be certified as bona fide, for purposes of the Fair Labor Standards Act, under the following circumstances: (1) where the labor organization has been certified by the Board as a collective bargaining representative of the employees pursuant to §9 of the National Labor Relations Act; or (2) where the applicant is a local
necessitate careful watching of employees’ time cards, because the Administrator has ruled that if the employer works such employees in excess of 1,000 or 2,000 hours, during the period stated, he will become liable for overtime compensation (at extra rates) to such employees for all hours which they worked in excess of 44 hours in any work-week during the period.\(^{74}\)

**Agricultural Processors.** The hours exemption granted certain agricultural processors\(^{76}\) raises difficult administrative problems, which are still far from solution, in connection with the administrative duty of defining “area of production.”\(^{76}\) Otherwise, the statutory provisions appear to provide little source of interpretative difficulty.

**Hours Fixed by Interstate Commerce Commission.** The final exemption from the requirement of paying increased compensation for overtime work applies (1) to any employee with respect to whom the Interstate Commerce Commission has power to establish qualifications and maximum hours of service pursuant to the provisions of Section 204 of the Motor Carrier Act; and (2) to any employee of an employer subject to the provisions of Part I of the Interstate Commerce Act.\(^{77}\)

### C. Exemptions from Wage and Hours Provisions

The most important exemptive provisions of the Act are those granting complete exemption to the following twelve classes of workers: (a) executive and administrative employees, as the class is defined and limited by the Administrator; (b) professional employees, as the class is defined and limited by the Administrator; (c) outside salesmen, as the class is defined and limited by the Administrator; (d) employees engaged in a local retailing capacity, as the class is defined and limited by the Administrator; (e) employees of retail and service establishments, the greater part of whose selling or servicing is in intrastate commerce; (f) certain aviators; (g) seamen; (h) fishermen; (i) employees engaged in agriculture; (j) employees engaged, within the area of production (as defined by the Administrator) in preparing for

of an international or parent organization which has been certified by the Board as a collective bargaining representative of the employees pursuant to §9 of the National Labor Relations Act; or (3) where any local of an international or parent organization with which the applicant is affiliated has been so certified as a collective bargaining representative pursuant to the National Labor Relations Act, such certification shall be sufficient basis for certification of bona fides under the Fair Labor Standards Act, for any local of the same international. I WAGE & HOUR REF. MAN. (1939) 57.

\(^{74}\) Interpr. Bull. No. 8, Feb. 20, 1939, I WAGE & HOUR REF. MAN. (1939) 205.

\(^{76}\) 57(c) of the Act, providing: “In the case of an employer engaged in the first processing of milk, whey, skimmed milk, or cream into dairy products, or in the ginning and compressing of cotton, or in the processing of cottonseed, or in the processing of sugar beets, sugar beet molasses, sugarcane, or maple sap, into sugar (but not refined sugar) or into syrup, the provisions of subsection (a) shall not apply to his employees in any place of employment where he is so engaged; and in the case of an employer engaged in the first processing of, or in canning or packing, perishable or seasonal fresh fruits or vegetables, or in the first processing, within the area of production (as defined by the Administrator), of any agricultural or horticultural commodity during seasonal operations, or in handling, slaughtering, or dressing poultry or livestock, the provisions of subsection (a), during a period or periods of not more than fourteen work-weeks in the aggregate in any calendar year, shall not apply to his employees in any place of employment where he is so engaged.”

\(^{77}\) The regulations on this point are undergoing current study by the Administrator; the treatment of the problem appears to be in a state of flux. See various regulations, I WAGE & HOUR REF. MAN. (1939) 11, 79, 81, 193.

\(^{77}\) §13(b)
market agricultural or horticultural commodities; (k) employees of certain country
newspapers; (l) employees of street railways and motor bus carriers.

Executive and Administrative Workers. Regulations under the Walsh-Healey Act
afforded some grounds for anticipating that all employees might be deemed executive
or administrative workers whose chief function was to give, or to supervise the carry-
ing out of, general orders. Such expectations failed completely of realization. The
Administrator has ruled that under the Fair Labor Standards Act, only those em-
ployees fall within this class whose jobs possess all of the following six characteristics:
(1) management of establishment or customarily recognized department thereof;
(2) direction of work of other employees; (3) authority to hire and fire, or to make
recommendations carrying particular weight in these matters; (4) exercise of discre-
tionary powers; (5) compensation of at least $30 a week (exclusive of board, lodging,
or other facilities); (6) performance of no substantial amount of work of the same
nature as that performed by non-exempt employees. The last requirement has
proved particularly troublesome to employers, since many employees who have tradi-
tionally been deemed minor executives do a certain amount of work somewhat
similar in nature to that performed by their assistants—a corporation treasurer, for
example, may set up work sheets as models for bookkeepers to follow. For adminis-
trative convenience, perhaps, and perhaps in compliance with a clearly indicated
administrative policy of going half-way in meeting and satisfying reasonable com-
plaints of employer groups, the Division (according to press reports) may change
the regulations on this point so as to define as "executive or administrative" any
salaried employee receiving more than $350 per month. Such action may be dictated
by Congress; several amendments are pending.

Professional Employees. Possibilities that a color-matcher employed in the print-
ing ink industry might be a professional employee, and that conceivably a doctor or
attorney might not be, loom as the result of the somewhat puzzling definition of the
term "professional employee" promulgated by the Administrator pursuant to stat-
utory authority. It would seem that perhaps a physician employed solely to
examine life insurance applicants, or an attorney employed to check transfers of

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78 I Wage & Hour Ref. Man. (1939) 78.
79 It would seem that in the case of employees being paid such a salary for the performance of non-
manual work, the employees are paid for their ability to handle situations as they arise. Many such workers
have a comparatively light load for several weeks, and then face a situation which requires considerable
overtime work for several days, in order to keep things flowing smoothly; and it is fair to assume that
their salary is fixed in part at least in the expectation of such a work schedule.
80 The regulations provide that a professional employee is one: "who is (a) customarily and regularly
engaged in work (i) predominantly intellectual and varied in character as opposed to routine mental,
manual, mechanical or physical work, and (ii) requiring the consistent exercise of discretion and judg-
ment both as to the manner and time of performance, as opposed to work subject to active direction
and supervision, and (iii) of such character that the output produced or the result accomplished cannot
be standardized in relation to a given period of time, and (iv) based upon educational training in a
specially organized body of knowledge as distinguished from a general academic education and from an
apprenticeship and from training in the performance of routine mental, manual, mechanical, or physical
processes in accordance with a previously indicated or standardized formula, plan or procedure; and
(b) who does no substantial amount of work of the same nature as that performed by nonexempt
employees of the employer." I Wage & Hour Ref. Man. (1939) 194.
property in a register of deeds' office, might not fall within the requirements of the definition, providing in part that professional work must be varied in character, requiring judgment as to the time of performance, and of such a nature that the output produced cannot be standardized in relation to a given period of time. On the other hand, the Administrator recently advised that the color-matcher might be a professional employee.\(^8\)

**Outside Salesmen.** Vendors of food-stuffs, who make recurrent routine deliveries (whether or not prior orders are placed by purchasers) or collections, are specifically excluded from this exempt classification by the administrative definition, which otherwise requires but little comment, providing as it does that outside salesmen are those customarily and regularly engaged in making sales away from the employer's place of business, who do no substantial amount of work of the same nature as that performed by non-exempt employees of the employer.\(^8\)

**Those Engaged in Local Retailing Capacity; Employees of Retail and Service Establishments the Greater Part of Whose Selling or Servicing is in Intrastate Commerce.** While these sections, taken together, cover closely related fields, yet Congress empowered the Administrator to define only the meaning of the first clause, "employees engaged in a local retailing capacity."\(^8\) The meaning of "any retail or service establishment the greater part of whose selling or servicing is in intrastate commerce"\(^8\) is left to the courts for definition. The result may be a conflict. The Administrator has defined the first class to include workers customarily and regularly engaged in making retail sales the greater part of which are in intrastate commerce, or performing work immediately incidental thereto, such as the wrapping or delivery of packages, who do no substantial amount of work of the same nature as that performed by nonexempt employees of the employer.\(^8\) The Administrator has made his definition more specific through an Interpretative Bulletin suggesting a construction of the words "retail" and "service" establishments. While his interpretation of the word "retail" is apparently binding as to employees engaged in a local retailing capacity, it may be that the courts will interpret the same word otherwise in determining whether an enterprise is a retail establishment. In an Interpretative Bulletin\(^8\) relating to the meaning of the phrase "retail and service establishments," it is suggested that retail establishments generally sell consumers goods in small quantities, and that a company selling coal in large quantities to a manufacturer would not be a retail establishment, while a company selling a few tons of coal to a householder would be. It is further suggested in the Interpretative Bulletin that since retail establishments and service establishments are referred to in the same sentence of the Act, the definition of service establishments should be limited to concerns of a sort generally associated with retail stores, such as restaurants and barber shops; and that such enterprises as advertising agencies, banks, stock brokers, printers, investment

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\(^8\) Questions and Answers No. 9, Feb. 27, 1939.
\(^8\) I Wage & Hour Ref. Man. (1939) 79.
\(^8\) Ibid.
\(^8\) \(\S\) 13(a).
\(^8\) I Wage & Hour Ref. Man. 79.
counsel, legal firms, accounting firms, and warehouse companies are not service establishments. Apparently for purposes of administrative convenience, it is suggested that in case of an organization engaging both in wholesale and retail selling, there must be some physical separation between the wholesale and retail branches of the business if the exemption is to apply. In determining whether or not the greater part of the selling or servicing is in intrastate commerce, the Administrator suggests that there should be considered the number of sales and gross income over a reasonable period of time, typically three years.

Other Exempted Classes. Little comment is required with reference to the other exempted classes of employees. The statutory definitions are comparatively specific, and there is less delegation to the Administrator of power to write the law by determining the limits of the classes involved. The exemption of seamen has been interpreted as including those performing services rendered primarily as an aid in the operation of a vessel as a means of transportation. The exemption for workers employed in agriculture is pointed by the definition of farming (given elsewhere in the Act) as including any practices performed on a farm in conjunction with farming operations. Apparently, maintenance workers and watchmen employed on farms are exempted, although workers performing similar jobs in factories (as above pointed out) are deemed by the Administrator not to be excluded, but to be within the Act. The exemptions of individuals employed within the area of production engaged in handling, packing, storing, ginning, compressing, pasteurizing, drying, preparing in their raw or natural state, or canning of agricultural or horticultural commodities for market, or in the making of cheese or butter or other dairy products creates the extremely difficult administrative problem, hereinabove alluded to, of devising a practicable definition of "area of production." Other exemptions exclude from the Act any employee of a carrier by air subject to the provisions of Title II of the Railway Labor Act, employees engaged in various specifically defined branches of the fishing industry, employees of a street, suburban, or interurban electric railway, or local trolley or motor bus carrier; and employees engaged in connection with the publication of a weekly or semi-weekly newspaper with a circulation of less than 3,000, the major part of which circulation is within the county where the newspaper is printed and published.

IV. Determination of Hours Worked and Hourly Rate of Pay

Practical problems of considerable difficulty arise in connection with the determination of the number of hours worked and with the computation of the hourly rate of pay. The Act was written with primary reference to hourly-wage employees; but as it has been administratively interpreted it applies to many office workers who have customarily been employed on a weekly or monthly salary which has been paid without regard to the number of hours actually worked.

87 Interpr. Bull. No. 11, April 29, 1939. 88 §3(f).
89 Questions and Answers, I Wage & Hour Ref. Man. (1939) 96. 90 §13(a) 10.
91 §13.
Many employers who hire employees on a weekly wage and require them occasionally to work more than 44 hours during a single week wish to adopt the most practical and cheapest procedure available to assure themselves that they are complying with the Act and with all the regulations issued thereunder.

Such an employer often faces the problem of revising his pay-rolls so as to achieve unquestionable compliance with the Act without prohibitive increases in his wage costs. Suppose he hires several employees who are paid $40 for a 50-hour week. Each such employee gets the equivalent of 80 cents an hour; his weekly remuneration is far above the minimum contemplated by the Act (which will eventually be 40 cents an hour for the first 40 hours and 60 cents an hour for additional hours of work in any week). It would seem that the primary purpose of the Act could be fulfilled by continuing such an employee on the payroll at his weekly wage of $40. This was the interpretation which apparently was first placed upon the Act by the Administration—in October, 1938, Associated Press articles quoted authorities as announcing unofficially that a worker employed on a flat weekly salary might be worked more than 44 hours a week without increased pay, provided his total earnings were not below the minimum requirements of the law. More recently, however, it has been officially ruled that this cannot be done. The regulations require time-and-a-half for overtime, regardless of the rate of pay or basis on which wages are computed. An employee receiving $40 for a 50 hour week would be deemed to be paid at the rate of 80 cents an hour, and the regulations require that his weekly wage be increased to $42.40 ($0.80 x 44 plus $1.20 x 6).

It would seem that the most practical expedient for the employer is to change such
employee's basis of pay to 76 cents an hour. Then, paying time-and-a-half for overtime, his total weekly earnings (if he worked 50 hours) would be $40.28 ($0.76 \times 44 + $1.14 \times 6) or approximately the same as they had been under the original flat weekly rate.

While counsel for the Wage and Hours Division have warned that this practice is not authorized by the Act, the writer submits that it is not prohibited by the Act; and, further, that it complies both with the letter and with the spirit of the law. True, Section 18 provides in part that, "No provision of this Act shall justify any employer in reducing a wage paid by him which is in excess of the applicable minimum wage under this Act"; but the wishful language of this section (which was at one time termed by the Administrator to be nothing more than a "pious hope" on the part of Congress) by its own terms applies only to reductions of wages. It does not refer to changing the method by which wages are computed. The procedure suggested does not result in a reduction of wages—the employee receives the same weekly wage as before, if he does the same amount of work. Indeed, in the example given, the employee's wages are increased 28 cents a week. Further, the essential legislative purpose—assuring a living wage for a short week's work—is not defeated. If the employee referred to wished to work only 44 hours a week, he would still receive $33.44.

V. CONCLUSION

Perhaps the chief practical defect in the coverage provisions of the Act is that because of constitutional limitations the law can have no application to thousands of employees (in retail stores, barber shops, restaurants, hotels, other retail and service establishments, and small factories operating exclusively intra-state) who probably constitute the largest class of underpaid workers. There is a real need for further state laws, requiring payment of a fair day's wages for a fair day's work, and restricting or prohibiting employment in excess of the maximum number of hours consistent with health and efficiency.

87 This situation is discussed in some detail in the writer's article cited, supra note 4, at 54 et. seq.
88 These ends can of course be achieved by laws that do not incorporate the work-sharing philosophy inherent in the Federal Act. Prohibition of employment more than an average of nine hours a day or 54 hours a week in certain industries, and a minimum rate of pay of 25 cents to 35 cents an hour, without retention of the device of requiring extra pay for hours worked in excess of a minimum devised otherwise than on health-conservation principles, would accomplish the declared purpose of Congress.